10th EUROPEAN CORPORATE GOVERNANCE CONFERENCE
DEC 6th & 7th 2010 (BRUSSELS)

TIMING & SESSION		DAY 1 - DECEMBER 6th	
8h00		**Registration & Coffee**	
9h00	**1**	**Welcome**	
		Min. Stefaan De Clerck, Belgian Federal Minister of Justice	
9h30	**2**	**Plenary introduction - (How) Can corporate governance foster long-term success?**	
		Moderator:	Prof. Baroness Lutgart Van den Berghe, Executive Director, GUBERNA
		Panellists:	Prof. Gilbert Lenssen, President, EABIS
			Prof. Robert Grant, Professor of Strategic Management, Bocconi
			Dr. Roch Doliveux, CEO, UCB Group
10h30	**3**	**Recipes for a multitude of board practices instead of a one-size-fits-all**	
		Moderator:	dr. Abigail Levrau, Doctor Assistant, GUBERNA
		Panellists:	Prof. Mette Neville, Aarhus School of Business, Aarhus University
	or		Prof. Naomi Chambers, Manchester Business School
			Prof. Joseph Warburton, Whitman School of Management
Workshops	**5**	**To what extent do/must board duties include stakeholder expectations?**	
		Moderator:	Mr. Mark Goyder, CEO, Tomorrow's Company
		Panellists:	Mr. Punit Arora, Whitman School of Management
			Prof. Dick de Waard, University of Groningen
	or		dr. Stefan Schepers, Partner EPPA
	12	**Boardroom effectiveness: reconfiguring the position of non-executive directors & chairmen**	
		Moderator:	Prof. Philippe Haspeslagh, dean, Vlerick Leuven Gent Management School
		Panellists:	Prof. Jaap Winter, member of the ECGF, partner at De Brauw Blackstone Westbroek
			Prof. Laura F. Spira, Oxford Brookes University
			Prof. Alexander Bukhvalov, Graduate School of Management, St. Petersburg
11h30		**Coffee Break**	
12h00	**4**	**Translating enlarged director duties into law: a European or a national approach?**	
		Moderator:	Prof. Alain François, University of Brussels, Partner Eubelius
		Panellists:	Prof. Loizos Heracleous, Warwick Business School
			Prof. Blanaid Clarke, University College Dublin
	or		Prof. Beate Sjåfjell, University of Oslo
Workshops	**6**	**Lessons from corporate and financial crises**	
		Moderator:	Prof. Nigel Roome, Tilburg University
		Panellists:	Prof. Nick Lin-Hi, University of Mannheim
			Prof. Agnieszka Slomka, Warsaw School of Economics
	or		Prof. Markus Schmid, University of Mannheim
	8	**Shareholder Monitoring**	
		Moderator:	Mr. Philippe Lambrecht, Secretary-General, VBO-FEB
		Panellists:	Prof. Christophe Van der Elst, Tilburg University
			Prof. Christine Mallin, Birmingham Business School
13h00		**Lunch**	

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13h00 **Lunch**

14h00 **9** **Plenary Session - How to measure what really counts?**

Moderator: Prof. Andrew Kakabadse, Cranfield University, School of Management
Panellists: Prof. Richard Leblanc, York University
Prof. Paul Strebel, IMD Lausanne
Mr. John Vassallo, Vice President EU Affairs, Microsoft

15h30 **Coffee Break**

16h00 **Workshops**

10 **Enhancing board effectiveness through director education and board/director support**

Moderator: dr. Roger Barker, Head of Corporate Governance, Institute of Directors, UK
Panellists: Mr. Seamus Gillen, Director of Policy, ICSA
Prof. Paola Schwizer, SDA Bocconi School of Management

or

Mr. Sikko Onnes, Partner, Egon Zehnder International

11 **Enhancing board effectiveness through boardroom diversity**

Moderator: Prof. Herman Daems, chairman, Corporate Governance Committee
Panellists: Mrs. Elin Hurvenes, founder, Professional Boards Forum
Mrs. Sybilla Dekker, chairman, Talent naar de Top

or

Prof. Renee Adams, UQ Business School, The University of Queensland

7 **Board duties and board effectiveness: the case of executive remuneration**

Moderator: Mr. Xavier Baeten, Vlerick Leuven Gent Management School
Panellists: Prof. Dean Hennessy, University of Tilburg
Prof. Nada Kakabadse, University of Northampton's Business School
Prof. Werner Jörg, University of Bremen, Germany

17h30 **Cocktail / end of Day 1**

19h30 **13** **Dinner - Routes to effective governance regulation**

Introduction: Baron Luc Bertrand, chairman, GUBERNA
Speech: Prof. Eddy Wymeersch, Chairman, ECGI

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TIMING & SESSION		DAY 2 - DECEMBER 7th	
9h00	**14**	**Opening Session - Board duties and board effectiveness in different shareholder configurations: lessons learned at day 1**	
		Rapporteurs:	Prof. Gilbert Lenssen, President, EABIS
			Prof. Andrew Kakabadse, Cranfield University, School of Management
9h30	**15**	**Plenary Session - Board and governance effectiveness: coping with governance paradoxes**	
		Moderator:	Prof. Baroness Lutgart Van den Berghe, Executive Director, GUBERNA
		Panellists:	Mrs. Daniela Weber-Rey, Partner, Clifford Chance
			dr. Neville Bain, chairman, Institute of Directors, UK
10h30		**Coffee Break**	
11h00	**16**	**ECGI Session - Shareholder Activism : A Source of Value Creation?**	
		Moderator:	Prof. Marco Becht, Solvay Brussels School, CEPR and ECGI
		Panellists:	Prof. Luc Renneboog, Tilburg University, ECGI
			Prof. Julien Franks, London Business School, CEPR and ECGI
12h00	**17**	**Plenary Session - More effective governance in listed companies: the role of institutional shareholder and market monitoring**	
		Moderator:	Prof. Eddy Wymeersch, former chairman, CESR
		Panellists:	Mr. Jean-Nicolas Caprasse, head corporate governance RiskMetrics Group/ISS Governance Services
			Mr. Johan Van der Ende, member Executive Committee at PGGM
			Mr. Chris Hodge, Head of Corporate Governance, FRC
13h00		**Lunch**	
14h00	**18**	**Plenary Session - More effective governance - the model of controlling shareholder monitoring in listed companies**	
		Moderator:	Prof. Louis Verbeke, chairman, Vlerick Leuven Gent Management School
		Panellists:	Mr. Christophe Clerc, partner, Marccus Partners, Paris
			Baron Luc Bertrand, CEO, Ackermans & van Haaren
			Mr. João Talone, General Partner, Magnum Capital
Parallell Session EABIS		***14h00 - 15h15***	***The bigger picture and polyvalent perspectives on Corporate Governance***
		Chair:	*Prof. Andrew Kakabadse, Cranfield University, School of Management*
		Co-chair:	*Prof. David Bevan, Director of Academic Affairs, EABIS*
		Panellists :	*dr. Isaac Mostovicz, Chairman, Janus Thinking*
			dr. Oliver Marnet, Exeter University Business School
			dr. Izabela Koładkiewicz, Kozminski University, Warsaw
			Mr. Gabriel Cantu, Durham University Schools of Law and Business
15h00		**Coffee Break**	
15h30	**19**	**Plenary Session - More effective governance - the model of controlling shareholder monitoring in unlisted companies**	
		Moderator:	Prof. Philippe Haspeslagh, dean, Vlerick Leuven Gent Management School
		Panellists:	Baron Buysse, chairman, Bekaert
			Mr. Olli Virtanen, Secretary General, Finnish Professional Board Members Association
			Mr. Juan Alvarez-Vijande, chairman, ecoDa
			Mr. Philippe De Buck, director general, BUSINESSEUROPE
16h30	**20**	**Closing Session**	Minister Vincent Van Quickenborne, Belgian Federal Minister for Enterprise and Simplification
17h00		**End of the Conference**	